FORRESTER®

Understand Customer Context With Content Intelligence

Rusty Warner, Principal Analyst

19th April 2018

Today's empowered customers





Brands must win in customers' moments.

Consumers expect that they can get what they want in their immediate context and moments of need.

Make your customer the center of your total operating model.

Forrester calls this Customer Obsession.

Embrace customer obsession

Customers value experiences that make their lives easier.

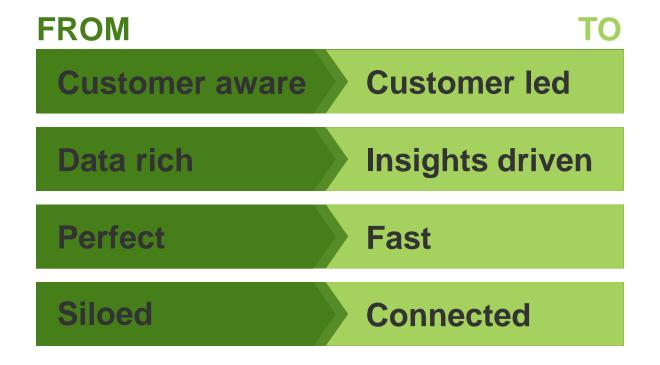
To succeed, brands must:

- Create a compelling value exchange.
- > Focus on usefulness before cleverness.
- Integrate utility into all customer programs.
- > Embrace "pull" versus "push" tactics.



Source Forrester's "The Enterprise Marketing Technology Playbook"

Customer-obsessed operating principles



Source: Forrester report "The Model For Modern Marketing"

Customer-obsessed content

of global marketing decision makers say they plan to increase spend on content and personalization this

Age of the customer

Age of the customer

Age of information

Age of information

Digital marketing

Mass marketing

Source: Forrester's Business Technographics® Marketing Survey, 2017 (Base: 424 North American and 208 European marketing decision-makers)

Age of distribution

year.

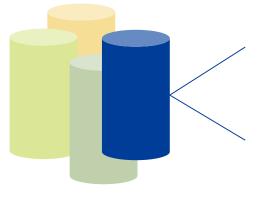
The right content strategy...

...delivers contextually relevant experiences, value, and utility at the appropriate moment in the customer life cycle via preferred customer touchpoints.

Source: The Forrester Wave™: Real-Time Interaction Management, Q2 2017

...Breaks down internal silos

Content is dumb within content stacks



Content created here, stays here

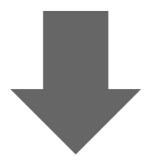
Each silo optimizes content for its own channel delivery

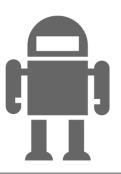
Is your goal optimally managed content repositories, or is it optimal customer experiences?

... Takes an atomized approach









Ongoing needs	Semantic chunks	On demand	Ready for automation
Recurring customer needs and contexts inspire connections in teams, plans, and repositories.	Content models allow experience designers to pull content based on its utility to the customer, in the moment.	Content can move between repositories and experiences based on prebuilt and managed connections.	Designing for common transformations (e.g., reformats or translation) allows for automation across experiences.

Source: Forrester report "Omnichannel Strategies Demand A New Content Approach"

...Focuses on reuse of assets

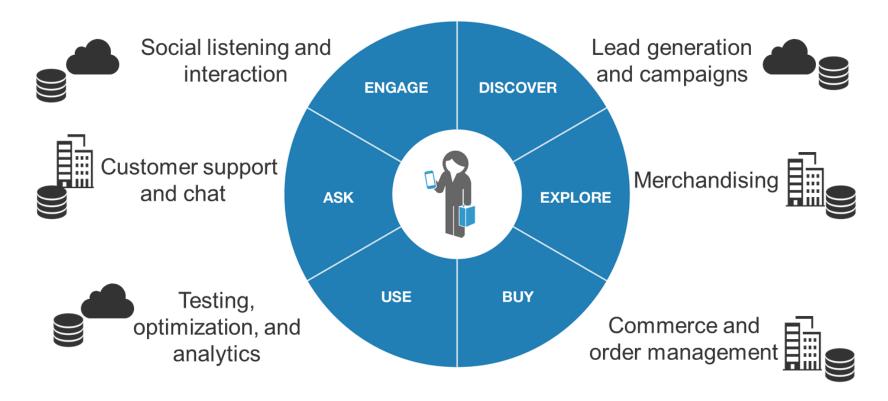
Global Travel/Hospitality Brand

- "Content reuse is the holy grail for us like it is everyone else."
- Priority from leadership is to build a culture that inspires and informs each other."
- "Our DAM is meant to foster collaboration rather than enforce silos."

Global CPG Brand

- "We spend exorbitantly on new content every year and we need to figure out a better way."
- Breaking campaigns into the smallest atom helps enable reuse."
- "Our challenges aren't just technological."

...Spans the customer lifecycle



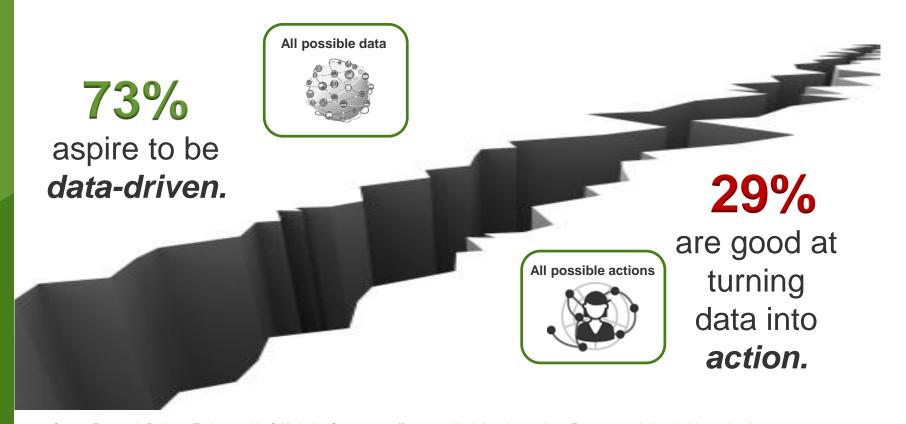
Source: Forrester report "Omnichannel Strategies Demand A New Content Approach"

... Combines insights and engagement

Systems of Systems of insight engagement **ENGAGE DISCOVER Interactions Customer data Marketing** Real-time **EXPLORE ASK** automation analytics Content Insights USE **BUY**

Source: Forrester Report "Combine Systems of Insight And Engagement For Contextual Marketing"

...Closes the data-to-action gap



Source: Forrester's Business Technographics® Marketing Survey, 2017 (Base: 424 North American and 208 European marketing decision-makers)

...Leverages new forms of data

	Inferred data	Observed data	Self-reported data
Third-party data	Inferred household income	 Mobile device ID Set-top box data Purchase preferences	 Social media page likes
Second-party data	Product/category preferences	Web cookie data	Self-identified household income
First-party data	Cross-device identity matching	Loyalty program dataPurchase history dataContent interaction data	Date of birthMailing address
Zero-party data			Preference data (e.g., email opt-ins)Feedback surveys

...Finds the value in new data sources



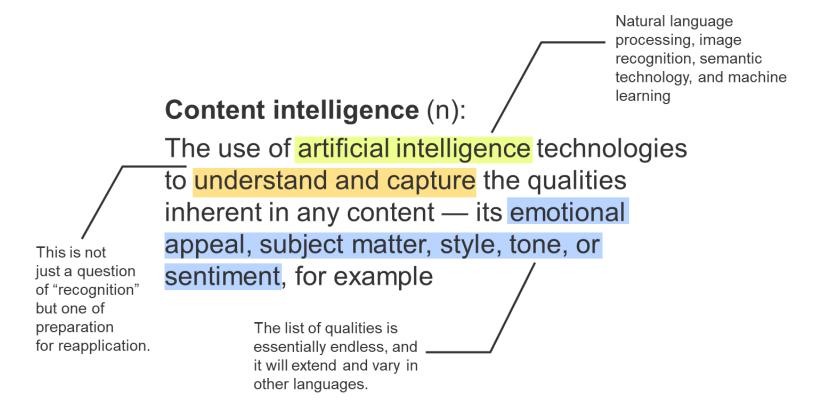
... Embraces intelligent DAM capabilities

- > Business users want insights where/how assets are used and their performance.
- Analytics fuels content personalization and creation.
- Brands can use the data to extend content consumption metrics with impacts on conversion rates.



Source: Forrester report "Omnichannel Strategies Demand A New Content Approach"

...Optimizes based on content intelligence



Source: Forrester report "Content Intelligence: Algorithms Assign Meaning And Value To Content"

Content intelligence...

Makes editorial decisions and actions exponentially faster and cheaper

A publisher automatically applies relevant labels to vast stores of content, freeing up three specialists for other challenges.

Creates a helpful and automated quality control layer in content stacks

"We've saved untold money from efficiencies and improved content in a machine-measurable way."

Learns what content performs — and for whom — much, much faster

A direct marketer saw a 22.3% lift in open rates on average.

✓ Scales content operations

✓ Informs content creation

✓ Adapts to customer context

Source: Forrester report "Content Intelligence: Algorithms Assign Meaning And Value To Content"

Understand customer context with content intelligence

Key Takeaway	Action
Data and Analytics	Use analytics to drive content ROI both upstream and downstream. Optimize content for conversion by leveraging insights during the creative process.
Content Intelligence	Apply AI to large libraries of content to fill gaps in metadata or surface additional tags that may be absent. Combine AI and analytics to understand what good content looks like.
Contextual Relevance	Use content atomization, analytics, and AI to enable dynamic content and personalization. By atomizing content and overlaying analytics, you can deliver content based on customer context.

FORRESTER®



Rusty Warner +44 (0)2073 237755 rwarner@forrester.com

Thank you